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Corporate Scrutiny Committee Agenda

Date: Tuesday, 14th December, 2010

Time: 2.00 pm

Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,

Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

- 1. Apologies for Absence
- 2. Minutes of Previous Meeting (Pages 1 6)
- 3. Declarations of Interest

To provide an opportunity for Members and Officers to declare any personal and/or prejudicial interests and for members to declare the existence of a party whip in relation to any item on the agenda.

4. Public Speaking Time/Open Session

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

For any apologies or requests for further information, or to give notice of a question to be asked by a member of the public

Contact: Mark Nedderman 01270 686459

E-Mail: mark.nedderman@cheshireeast.gov.uk

5. Shared Services

The Portfolio Holders for Procurement, Assets and Shared Services and Performance and Capacity to attend the meeting to answer Members questions on issues raised at the previous meeting during the presentation on Shared Services.

6. Work Programme Progress Report (Pages 7 - 14)

To consider a report of the Borough Solicitor.

7. **Councillor Call For Action Protocol** (Pages 15 - 18)

To consider a report of the Borough Solicitor.

8. **Depot Rationalisation** (Pages 19 - 22)

To consider a report of the Head of Assets.

9. Urgency Decision -

The Chairman to provide a statement on an urgency decision and request to waive call-in.

10. Forward Plan - Extracts (Pages 23 - 28)

To note the current forward plan, identify any new items, and to determine whether any further examination of new issues is appropriate.

11. Consultations from Cabinet

To note any consultations referred to the Committee from Cabinet and to determine whether any further action is appropriate.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Corporate Scrutiny Committee**held on Tuesday, 12th October, 2010 at Committee Suite 1,2 & 3, Westfields,
Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor A Thwaite (Chairman)
Councillor J Narraway (Vice-Chairman)

Councillors G Barton, G Baxendale, D Brickhill, S Conquest, J Crockatt, H Davenport, M Davies, J P Findlow, D Topping and S Wilkinson

Apologies

Councillors A Arnold and P Edwards

58 MINUTES OF PREVIOUS MEETING

The minutes of the meeting held on the 15 September 2010 were approved as an accurate record of the meeting and signed by the Chairman.

59 DECLARATIONS OF INTEREST

There were no declarations of interest noted.

60 PUBLIC SPEAKING TIME/OPEN SESSION

There were no members of the public who wished to make a statement.

61 BUDGET CONSULTATION GROUP

A report was received to update the Committee on the work of the Budget Consultation Group.

In view of the very tight timescales, it was suggested to the Committee that they advise Cabinet in November 2010 of the preliminary views of the Corporate Scrutiny Committee on the budget challenge process, based upon the following principles as approved by the consultation group:

- That, Budgets should be disaggregated to fit in with the Council's Overview and Scrutiny arrangements to allow each Committee an opportunity to have a meaningful input into the budget setting process.
- 2. That Cabinet be requested to allow each of the 5 Overview and Scrutiny Committees to have an opportunity to have an input in setting budget priorities for the 2011/2012 budget.
- 3. That a cycle of dedicated O&S meetings be held in early January to formally comment on the draft budget.

RESOLVED -

- a) That the report be received and noted.
- b) That a report be submitted to Cabinet in November, outlining the Committee's suggestion in relation to the budget scrutiny process 2011/2012 as follows:
 - That, Budgets should be disaggregated to fit in with the Council's Overview and Scrutiny arrangements to allow each Committee an opportunity to have a meaningful input into the budget setting process.
 - 2. That Cabinet be requested to allow each of the 5 Overview and Scrutiny Committees to have an opportunity to have an input in setting budget priorities for the 2011/2012 budget.
 - 3. That a cycle of dedicated O&S meetings be held in early January to formally comment on the draft budget.

62 PROCUREMENT

A presentation was received from David Wharton, Procurement Manager, regarding procurement procedures and in particular the competitive dialogue Procedure. It was explained that current regulations provided four main procedures: Open, restricted, negotiated and competitive dialogue. With regards to competitive dialogue, it was reported that it would only be used for particularly complex contracts where the authority was not able to objectively define the technical means capable of satisfying their objectives and/or not objectively able to specify the legal and/or financial make up of the contract.

The benefits of competitive dialogue were outlined. Firstly, that it allowed flexibility in the process to discuss all elements of the solution. Secondly, that it explicitly acknowledged that the dialogue could take place in stages at which some bidders may be eliminated. Finally, in the dialogue phrase, competitive dialogue ensured that there was still a competitive element in the process, helping to promote value for money.

It was stated that it would be useful if a 'real life' example of competitive dialogue could be provided. A suggestion was made that the Head of Regeneration could attend the Committee to talk specifically about competitive dialogue and its relationship with highway procurement.

RESOLVED -

- a) That the presentation be received and noted
- b) That the Head of Regeneration be invited to be future meeting of the Committee to discuss the competitive dialogue process in relation to highways.

63 **SHARED SERVICES**

Jackie Gray, Shared Services Manager, attended the meeting to provide an overview of Cheshire Shared Services. Within this, she covered the journey of Shared Services including the current situation, governance structures, achievements and finally, possible future steps.

It was reported that there were 32 shared services with a total budget of £66,763,487 with 1,480 FTE staff. It was explained that these had been split into three types. Firstly, some services were considered in the 'transitional' stage which simply meant that they were shared as an interim arrangement until it had been decided where exactly services would eventually sit. Secondly, some services were currently being reviewed to find out the best way forward and these were considered as 'potentially shared' services. Finally, some services were considered 'long term shared'. It was explained that these were considered to be operationally and financially beneficial to the Council.

Attention was drawn to a number of underpinning documents which support Cheshire Shared Services. Of particular attention was the 'Secondment Agreement' as it was explained that this had caused a number of HR issues. The point was made by a number of Members that if staff were to be moved around due to changes in Shared Services, then endeavours would have to be made to make sure that they were supported adequately during a potentially difficult time.

Jackie continued to explain the current governance arrangements of Cheshire Shared Services. It was reported that the Committee consisted of three Cabinet members from both Cheshire East and Cheshire West and Chester authorities. It was queried how Members, not involved in the Joint Committee, would gain access to information regarding the actions of the Committee. It was felt that there was insufficient information being cascaded from the Joint Committee to Members and this was something that needed to be improved. As an example of this lack of information, it was mentioned that Members had not been made aware of the closing of the International Unit and the possible consequences of this.

A number of suggestions were made that would attempt to reduce the distance between Members and the services which lay in Shared Services. Firstly, it was proposed that it would be useful if the minutes of the Joint Committee, currently published on the Cheshire West and Chester website, could be circulated to the Corporate Scrutiny Committee. Secondly, it was suggested that information on shared services, including a list of scheduled meetings, would be placed on Members Bulletins. Finally, the Committee suggested that a Member of the Joint Committee would come to a Corporate Scrutiny meeting to report on shared services.

In describing the 'next steps' for Cheshire Shared Services, it was reported that there was an idea being explored around setting up a separate legal entity or 'arms length body'. These would possibly be set up around HR, ICT and Occupational Health services and further opportunities may be available to provide back office for GP consortiums.

RESOLVED -

a) That the presentation be received and noted

- b) That the Procurement, Assets and Shared Services Portfolio Holder be invited to a future meeting to discuss the following items:
 - Assuring that when staff are moved due to changes in Shared Services, that they are adequately supported by HR
 - Circulating the minutes of the Joint Committee to the Corporate Scrutiny Committee
 - Information on Shared Services, including lists of scheduled meetings, to be included in Members bulletins
 - The backgound to the setting up a separate legal entity in respect of HR, ICT and other services.

64 NEW EXECUTIVE ARRANGEMENTS

The Committee considered a report of the Borough Solicitor to inform the Committee of The Local Government and Public Involvement in Health Act 2007 which requires all local authorities to agree and implement a new leadership model.

RESOLVED – That the report be received and noted.

65 WORK PROGRAMME PROGRESS REPORT

The Committee considered a report of the Borough Solicitor setting out the 2010/2011 work programme.

With regards to the Cheshire East Culture item, it was agreed that this would be taken off the work programme.

A discussion was had over the Local Highways and Transport/liaison Committees. The Chairman undertook to discuss this matter further with the Environment Portfolio Holder with a view to reporting back to a future meeting.

In relation to the Libraries Progress Report, it was suggested that a site visit to a selection of the Borough's libraries would provide useful background information for the Committee when considering any possible report.

It was stated with regards to the Communications Service item, that time was needed for Members to find out more about the service prior to receiving a report. As a result, it was agreed that the item be delayed until further notice.

RESOLVED -

- a) That the report be received
- b) That the amendments to the work programme be noted.

66 FORWARD PLAN - EXTRACTS

The Committee considered items currently listed in the forward plan RESOLVED – That the forward plan be noted.

67 CONSULTATIONS FROM CABINET

There were no consultations from Cabinet

The meeting commenced at 2.00 pm and concluded at 4.20 pm

Councillor A Thwaite (Chairman)

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CHESHIRE EAST COUNCIL

REPORT TO: CORPORATE SCRUTINY COMMITTEE

Date of Meeting:

14 December 2010

Report of:

Borough Solicitor

Subject/Title:

Work Programme update

1.0 Report Summary

1.1 To review items in the 2010/2011 Work Programme and consider new items listed in the schedule attached, together with any other items suggested by Committee Members.

2.0 Recommendations

- 1. That the Committee note the work programme.
- 2. That Councillors P Findlow, J Narraway and A Thwaite be appointed to the Business Generation Centre Task and Finish Group.

3.0 Reasons for Recommendations

3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All
- 5.0 Local Ward Members
- 5.1 Not applicable.

6.0 Policy Implications including - Climate change - Health

6.1 Not known at this stage.

7.0 Financial Implications

- 7.1 Not known at this stage.
- 8.0 Legal Implications

8.1 None.

9.0 Risk Management

9.1 There are no identifiable risks.

10.0 Background and Options

- 10.1 The Committee at a mid point meeting on 2 November 2010, agreed to set up a Task and Finish Group to review the 4 Business Generation Centres in the Borough. Subsequent to that meeting, volunteers were sought from this Committee. Councillors P Findlow, J Narraway and A Thwaite volunteered. The Committee is now requested to formally appoint the Business generation Task and Finish Group.
- 10.2 Also during the mid point meeting, Members requested additional information about the depot rationalisation project that had been reported upon during the presentation on assets. A separate item is on today's agenda
- 10.3 In selecting new items for the work programme, Members must pay close attention to the Corporate Plan and Sustainable Communities Strategy. Both of these documents have now been approved and adopted by Council.
- 10.4 Members must also have regard to the general criteria which should be applied to all potential items when considering whether any Scrutiny activity is appropriate. Matters should be assessed against the following criteria:
 - Does the issue fall within a corporate priority
 - Is the issue of key interest to the public
 - Does the matter relate to a poor or declining performing service for which there is no obvious explanation
 - Is there a pattern of budgetary overspends
 - Is it a matter raised by external audit management letters and or audit reports?
 - Is there a high level of dissatisfaction with the service
 - If during the assessment process any of the following emerge, then the topic should be rejected:
 - The topic is already being addressed elsewhere
 - The matter is subjudice
 - Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

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11 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

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Corporate Overview and Scrutiny Committee Work Programme November 2010

Issue	Description/Comments	Suggested by	Portfolio Holder	Corporate Priority	Current Position R,A,G	Date for completion
Budget	Consultation group set up to review consultation arrangements for 2011/2012.	Committee	W Fitzgerald	Being an excellent Council and working with others-to truly deliver in Cheshire East – Value for money	The group has met 4 times most recently on 22 October, at which the group was updated on the Spending Review announcement. The Group is due to meet again on 15 December when the full details of the Grant settlement will be discussed by the group.	Start date June 2010 and ongoing
ICT Harmonisation and Improvement	Harmonisation and improvement ICT facilities across the Council	Committee	W Fitzgerald	Being an excellent Council and working with others-to truly deliver in Cheshire East – Value for money	ICT Monitoring group appointed by Committee on 15 September 2010	Ongoing
Risk Management	Assess the Council's Risk management arrangements	Committee	D Brown	Being an excellent Council and working with others-to truly	Presentation given to Members on 12 July 2010.	Ongoing

				deliver in Cheshire East – Value for money		
Local Highways and Transport/liaison Committees	Consider setting up local political arrangements to advise/determine local highway and transportation issues	Chairman	R Menlove	The growth and development of a sustainable Cheshire East	The Chairman to take this matter up with the Environment Portfolio Holder.	TBA
Libraries Progress Report	Matter referred from Sustainable Communities Committee as a result of the realignment of remits	Sustainable Communities	A Knowles	The growth and development of a sustainable Cheshire East	Arrange site visits to various libraries within Cheshire East	TBA
Outsourcing of discretionary Leisure and Cultural Services	Matter referred from Sustainable Communities Committee as a result of the realignment of remits	Sustainable Communities	A Knowles	The growth and development of a sustainable Cheshire East	Site visits now taken place. Consultant report considered at informal meeting on 2 November 2010 and comments forwarded to Portfolio Holder.	TBA
Communications Service	Presentation on the structure and range of responsibilities covered by the communications service	Scrutiny Chairs group	D Brown	Being an excellent Council and working with others-to truly deliver in Cheshire East	Delayed until further notice.	Presentation 12 October
Assets register	Presentation on the assets register and the 'assets Challenge' process	Committee	P Mason	The growth and development of a sustainable Cheshire East	Presentation partly given on 15 September. Presentation	TBA

					continued at informal meeting on 2 November 2010. Agreement reached to set up a Task and Finish group to review Business centres and also tentative approval given to set up a Task and finish group to review Depot Rationalisation.	
Procurement	Presentation on procurement arrangements in Cheshire East	Portfolio Holder	P Mason	Being an excellent Council and working with others-to truly deliver in Cheshire East	Presentation received on 12 October. No further action required	12 October 2010
Shared Services	Presentation to raise Member awareness of Shared Service arrangements across Cheshire.			Being an excellent Council and working with others-to truly deliver in Cheshire East	Presentation received on 12 October.The Committee requested the Portfolio Holder to report back on the role of the Joint Committee.	12 October 2010
Highways Transformation Contract	Monitoring of the Highways Transformation Procurement Process	Committee	P Mason	The growth and development of a sustainable	Joint Monitoring Group set up with Environment and	May 2011

		Cheshire East	Prosperity Scrutiny	
			Committee	I

CHESHIRE EAST COUNCIL

REPORT TO: CORPORATE SCRUTINY COMMITTEE

Date of Meeting: 14 December 2010 **Report of:** Borough Solicitor

Subject/Title: Councillor Call For Action (CCfA) Protocol

1.0 Report Summary

1.1 To commend the Constitution Committee to make a recommendation to Council to amend the Councillor Call for Action Protocol, to allow the Scrutiny Chairs Group to take the lead in determining which of the Council's 5 Overview and Scrutiny Committees should deal with cross cutting issues raised under CCfA.

2.0 Recommendations

2.1 That the role of the Scrutiny Chairmen's Group in determining which of the 5 Overview and Scrutiny Committees should deal with cross cutting issues raised under CCfA be recognised and Council be recommended to authorise the Borough Solicitor to make appropriate reference to the Scrutiny Chairs Group role in the CCfA protocol, by amending section 7 of the protocol.

3.0 Reasons for Recommendations

3.1 Currently, the Councillor Call for action protocol provides advice for Members and Officers on the steps necessary to refer to an Overview and Scrutiny Committee, any matter raised under the protocol. However, the protocol does not have a mechanism for determining requests under CCfA involving cross cutting issues.

4.0 Wards Affected

- 4.1 All
- 5.0 Local Ward Members
- 5.1 Not applicable.
- 6.0 Policy Implications including Climate change Health

- 6.1 Not known at this stage.
- 7.0 Financial Implications
- 7.1 Not known at this stage.
- 8.0 Legal Implications
- 8.1 None.
- 9.0 Risk Management
- 9.1 There are no identifiable risks.

10.0 Background and Options

- 10.1 On 30 September 2009, the Governance and Constitution Committee recommended for approval to Council, a Councillor Call for Action (CCfA) protocol. The protocol was subsequently approved by Council on 15 October 2010.
- 10.2 The CCfA protocol was intended to strengthen Member involvement at Ward level through the provision of timely, relevant information on local issues in line with the principles outlined in the Local Government and Public Involvement in Health Act which emphasised the importance of the role of Ward Members as community leaders and advocated their empowerment to deal with local issues.
- 10.3 To date, there has only been one request received to invoke the CCfA procedure. Notwithstanding the fact that in that particular case, the Member concerned did not provide evidence that all available options to resolve the matters raised in the CCfA had been explored, the range of problems raised by the Member, did highlight the fact that there was a gap in the protocol in how cross cutting issues should be handled.
- 10.4 In the absence of any formal advice, on this occasion, the Scrutiny Chairs Group (SCG) was consulted informally. This gave Chairmen and Vice Chairmen of the 5 Overview and Scrutiny Committees an opportunity to explore at an early stage, the written evidence supplied by the Member concerned, in support of the CCfA. Additionally, Members concluded that the SCG was the most appropriate place for requests for CCfA to be considered, where the subject matter affected more than one Committee.
- 10.5 The Scrutiny Chairs Group has therefore recommended that the protocol be amended to give the SCG a role in determining which of the 5 Overview and Scrutiny Committees should deal with cross cutting issues. This addition to the protocol is in line with the constitutional changes commended by the Constitution Committee on 24 June 2010

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in relation to the role of SCG in resolving cross-cutting issues and reviewing work programmes and workloads.

11 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

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CHESHIRE EAST COUNCIL

Corporate Scrutiny Committee

Date of Meeting: 14 December 2010

Report of: Head of Environmental Services and Borough Treasurer & Head of Assets

Subject/Title: Depot Rationalisation Review

Portfolio Holder: Councillor Peter Mason

1.0 Report Summary

- 1.1 The purpose of this report is to:
 - Provide details of the review process to rationalise Cheshire East Depots
 - To advise of review progress

2.0 Decision requested

- 2.1 To endorse the review to evaluate future options for all depots used for Cheshire East business
- 2.2 That regular updates be provided to the Committee

3.0 Reasons for Recommendations

- 3.1 There are 20 main depots in Cheshire East mainly used for the Council's business, and one depot in Winsford that is a shared asset with Cheshire West & Chester Council. Many depots are in the wrong location, too small and/or require significant investment to provide facilities that are suitable for the efficient operation of the Council's business needs
- 4 Wards Affected
- 4.1 All

5.0 Local Ward Members

5.1 All

6.0 Policy Implications including - Climate change - Health

- 6.1 The rationalisation of Depots is linked to the Fleet Review. An expected outcome from these reviews is an increase in operational efficiencies leading to a reduction in carbon emissions.
- 7.0 Financial Implications for Transition Costs (Authorised by the Borough Treasurer)
- 7.1 None
- 8.0 Financial Implications 2010/2011 and beyond (Authorised by the Borough Treasurer)
- 8.1 Revenue savings from a reduction in the number of operational depots
- 8.2 Capital receipts from the sale of surplus depots
- 8.3 Capital receipts from the sale of surplus equipment
- 9.0 Legal Implications (Authorised by the Borough Solicitor)
- 9.1 None at this stage. Possible implications once sites earmarked for disposal

10.0 Risk Management

10.1 If the rationalisation of depots does not take place Cheshire East will continue to operate its business from some unsuitable premises. Revenue savings and capital receipts will not be achieved and it will be more difficult to make savings through business efficiencies.

11.0 Background

- 11.1 The Council has inherited depots from the three former Borough Councils and the County Council. Many of the depots are in the wrong locations, are too small and have buildings in poor condition and are do not meet current and future operational requirements. Efficiencies would be achieved by amalgamating operations into a reduced number of large depots
- 11.2 A review has commenced to evaluate future options for all depots used for Cheshire East business. This includes Council owned sites used by external contractors. The review also includes sites outside Cheshire East boundaries which are used in relation to Cheshire East vehicles.
- 11.3 All property implications arising from this review will be taken forward and resolved as part of the wider Corporate Asset Challenge programme.

- 11.4 The purpose and vision of the review is to:
 - Evaluate future options for all depots used for Cheshire East business. This
 includes Council owned sites used by external contractors.
 - Decommission depots that do not meet current and future business needs within a phased plan
 - Explore opportunities for capital receipts and revenue reductions
 - Move the Council towards its vision of 2 super depots in Crewe and Macclesfield
 - Ensure that there is the capacity to meet all operational needs during the transition process
 - Rationalise stock held at sites
- 11.5 Expected outcomes of the review are:
 - A reduction in the number of operational depots
 - Opportunities for alternative uses for surplus depots
 - Revenue budget reductions
 - Capital receipts from land sales
 - Capital receipts from the sale of surplus equipment
 - Increase in operational efficiencies
- 11.6 The review has a number of links to other Council initiatives which will be taken into account:
 - Asset Challenge Programme
 - Vehicle replacement, utilisation and disposal
 - Fuel review
 - Highways re-procurement contract
 - Provision of waste transfer stations
- 11.7 Progress of the review to date is:
 - Depots review officer working group set up and has met on 2 occasions
 - All depots inspected
 - Data obtained on existing operations, running costs, land contamination, ground conditions, guideline valuations and planning
 - Title information and consultations with other Services that use depots taking place

Analysis of the findings and evaluation of options will take place during Dec 2010 – January 2011.

12.0 Overview of Year One and Term One Issues

14.1 There are no specific issues within this report.

Access to Information

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The background papers relating to this report can be inspected by contacting the report writer:

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FORWARD PLAN 1 DECEMBER 2010 - 31 MARCH 2011

This Plan sets out the key decisions which the Executive expect to take over the next four months. The Plan is rolled forward every month. It will next be published in mid December and will then contain all key decisions expected to be taken between 1 January and 30 April 2010. Key decisions are defined in the Councils Constitution.

Reports relevant to key decisions, and any listed background documents may be viewed at any of the Councils Offices/Information Centres 6 days before the decision is to be made. Copies of, or extracts from these documents may be obtained on the payment of a reasonable fee from the following address:-

Democratic Services Team Cheshire East Council , c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ Telephone: 01270 686463

However, it is not possible to make available for viewing or to supply copies of reports or documents, the publication of which is restricted due to confidentiality of the information contained.

A decision notice for each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, Council Information Centres and Council Offices.

The law and the Council's Constitution provides for urgent key decisions to be made. A decision notice will be published for these in exactly the same way.



Forward Plan 1 December 2010 to 31 March 2011

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-53 16-19 Learning Needs Commissioning Priorities	To agree the commissioning priorities for 16-19 year olds for 2011-12 to ensure their learning needs are being met through various providers including schools and colleges.	Cabinet	15 Nov 2010	Through Sub Regional Group, involving Warrington and Cheshire West and Chester Councils.	Children and Families	Lorraine Butcher, Director of Children and Families
CE10/11-59 Macclesfield Economic Masterplan	To consider delivery strategies for Macclesfield Town Centre and the South Macclesfield Development Area, and the next steps in their implementation.	Cabinet	20 Dec 2010	Scrutiny and local members; extensive consultation has already been undertaken through key stakeholders, public exhibitions, workshops, web and media promotion, and meetings with local businesses, development partners and local organisations.	Environment and Prosperity	John Nicholson, Strategic Director Places

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-63 All Change for Crewe	To approve strategic framework and action plans, responses from engagement with public and wider stakeholders and the next steps in delivering action plans.	Cabinet	20 Dec 2010	Consultation and engagement with local members, key stakeholders and the public is underway or planned.	Environment and Prosperity	John Nicholson, Strategic Director Places
CE10/11-49 Future Operation of Crewe Lyceum Theatre and Knutsford Cinema	To decide on the future running and preferred operating model for both venues	Cabinet	17 Jan 2011	Voice for Crewe, local community groups, Crewe Charter Trustees and Town Councils.	Health and Adult Social Care	Guy Kilminster, Head of Health and Wellbeing Services
CE10/11-55 Health and Wellbeing Lifestyle Centres	To agree a vision for the future of Cheshire East's leisure facilities.	Cabinet	Before 17 Jan 2011	Through the Leisure Facilities Sub-Committee and consulting users.	Corporate	Guy Kilminster, Head of Health and Wellbeing Services
CE10/11-57 Local Transport Plan Strategy	To approve the local transport plan strategy following public consultation.	Cabinet	17 Jan 2011	With Parish Councils, transport and environmental groups, neighbouring authorities, bus and train operators, Local Area /Partnership meetings.	Environment and Prosperity 23 November 2011	John Nicholson, Strategic Director Places

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-60 Visitor Economy Strategy for Cheshire East	To endorse the strategy for adoption by the Council as a framework to deliver services and agree policy relating to the visitor economy.	Cabinet	17 Jan 2011	Public consultation via the website and with key representative tourism organisations.	Environment and Prosperity 26 October 2010	John Nicholson, Strategic Director Places
CE10/11-64 Whole System Commissioning	To agree to the implementation and trial of integrated whole system commissioning following GP consortia agreement for Adults, Children, Health and Wellbeing.	Cabinet	17 Jan 2011	With GP consortia.	Health and Adult Social Care, Children and Families	Phil Lloyd, Director of Adult, Community Health and Wellbeing Services
CE10/11-65 Adult Services Charging Policy	To amend the charging policy and scheme of charges to reduce subsidy and to implement charges for services.	Cabinet	14 Feb 2011	Press release, public consultation events, web submission, correspondence, notices to service users and carers.	Health and Adult Social Care 10 February 2011	Phil Lloyd, Director of Adult, Community No. 100 No. 1
CE10/11-68 Establishment of a Pupil Referral Unit (Short Stay School)	To agree the setting up of a Department for Education Registered Pupil Referral Unit.	Cabinet	14 Feb 2011	School Forum, Headteacher Associations.	Children and Families	Lorraine Butcher, Director of Children and Families

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-66 Draft Local Transport Plan Implementation Plan	To approve the draft Local Transport Implementation Plan following public consultation.	Cabinet	14 Mar 2011	Public consultation to include transport and environmental groups, neighbouring authorities, Parish Councils, bus and train operators, Local Area Partnerships.	Environment and Prosperity 8 February 2011	John Nicholson, Strategic Director Places
CE10/11-67 The Cheshire East Economic Development Strategy	To approve the Economic Development Strategy.	Cabinet	14 Mar 2011	Meetings with key stakeholders, Parish Councils, Local Area Partnerships, Chambers of Commerce and businesses; website consultation.	Environment and Prosperity 8 February 2010	John Nicholson, Strategic Director Places
CE10/11-61 Commercial Operating Models for Council-wide Provider Services	To consider the business case for developing a local authority trading company for Council run provider services, compared to other options.	Cabinet	6 Jun 2011	With staff, Unions and service users.	Corporate	Ceri Harrison, Head of Corporate Improvement

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Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	Relevant Scrutiny Committee	How to make representation to the decision made
CE10/11-62 Transfer and Devolution of Services and Functions to Town and Parish Councils	To receive an update on the project and to approve any points of negotiation reached.	Cabinet	6 Jun 2011	With Town and Parish Councils, local ward members, staff and unions.	Sustainable Communities	Ceri Harrison, Head of Corporate Improvement